



# INVESTOR PRESENTATION

Confidential | January 2024





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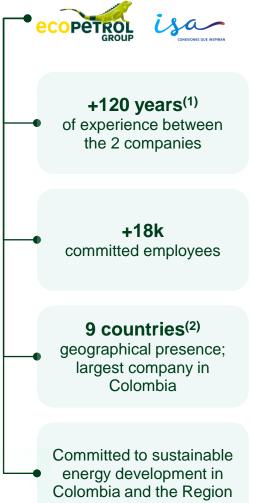
## **Summary Terms of the Offering**

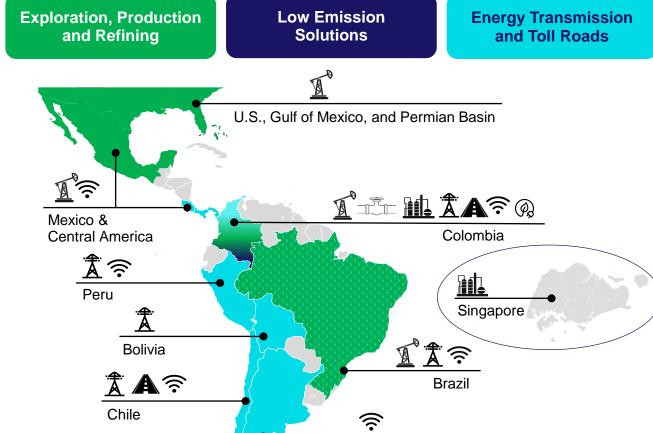


| Issuer            | Ecopetrol S.A.   |  |  |  |
|-------------------|--|--|--|--|
| Format            | SEC Registered   |  |  |  |
| Ranking           | Senior Unsecured and Unsubordinated Notes  |  |  |  |
| Expected Ratings  | Moody's: Baa3 (Negative)   S&P: BB+ (Stable)   Fitch: BB+ (Stable)   |  |  |  |
| Currency          | USD  |  |  |  |
| Size              | Benchmark  |  |  |  |
| Tenor             | New 12-Year (2036)   |  |  |  |
| Coupon Payment    | Semi-Annual  |  |  |  |
| Amortization      | Bullet   |  |  |  |
| Use of Proceeds   | Purchase any and all of the Company's outstanding 4.125% notes due 2025 tendered pursuant to the Tender Offer (and pay related expenses thereunder), and finance expenditures outside our investment plan. |  |  |  |
| Minimum Denoms    | 1,000  |  |  |  |
| Governing Law     | New York Law   |  |  |  |
| Listing           | New York Stock Exchange  |  |  |  |
| Joint Bookrunners | BBVA Bofa SECURITIES CITI  |  |  |  |

Ecopetrol is a leading integrated energy and infrastructure

group in Latam





Argentina

**Transmission** 

Roads

Source: 2022 20-F form, Prospectus Supplement

Midstream

Refining

Subsidiary Ecopetrol Trading Asia (ECPTA) based in Singapore

 $(\phi_{\alpha})$  Green hydrogen electrolizer

As of 4Q'22, Ecopetrol management has approximately 70 years of experience and ISA management has approximately 54 years of experience.

## Ecopetrol is a leading integrated energy and infrastructure group in Latam (cont'd.)



#### **3 BUSINESS SEGMENTS**

#### **Hydrocarbons**

## in Colombia upstream, midstream, and downstream operations



Average production in 9M'23





9M'23

n

## <del>----''</del>

117% RRR<sup>(1)</sup>

last three-year average



2,011 mmboe

1P reserves as of 2022



+9,000 km of pipelines in

f pipelines i 2022



Barrancabermeja Refinery produced ~ 39.4% of the fuels consumed in Colombia in 2022

**Low Emission** 

**Solutions** 



#1

self-generator with renewables in Colombia



#1

**Transmission** 

and Toll Roads

energy transmission company in LatAm



**208 MW** 

achieved of renewable energy capacity in 2022 (eq. to 14.4% of total installed capacity)



~444,000 GWh

annually transmitted energy in 2022



49,426 km

of transmission network in 3Q'23



100.2 mboed

of total sales of natural gas in 9M'23



860 km

Toll roads in operation as of 2022

#### 10 exploratory successes

Have been completed in 2023 (Glaucus – 1 discovery)

Source: 2022 20-F form, Form 3Q'23 6-K, Prospectus Supplement

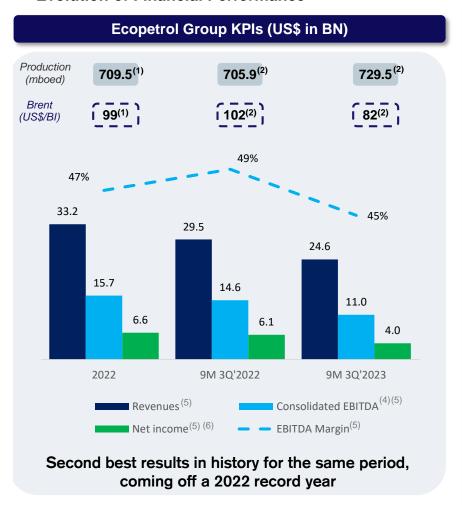
Note: mboed defined as thousands barrels of oil equivaled per day, mmboe defined as million barrels of oil equivalent

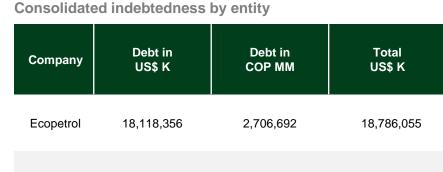
(1) Average replacement ratio for the last three years, as per 20-F.

## Track record of strong and resilient financial performance



#### **Evolution of Financial Performance**





Consolidated debt profile as of September 30th, 2023 (3)

400,433 400,433 Ocensa **Bicentenario** 214,977 53,032 Invercolsa 394,054 97,207 ISA 6,300,741 5,800,539 7,731,644 **Ecopetrol** 24,819,530 9,116,262 27,068,371 Group

Source: Form 3Q'23 6-K 2022 20-F form, Prospectus Supplement

Note: Graphs do not represent the same scale. Revenues, EBITDA and Net Income in USD MM.

(1) Metrics represented for FY 2022

(2) Figures represented for the nine-month period ended September 30, 2022 and September 30, 2023

(3) Figures based on Capitalization information from the Preliminary Prospectus Supplement. Amounts stated in U.S. dollars have been translated for the convenience of the reader at the rate of COP\$4053.76 to US\$1.00, which is the Representative Market Rate at September 30, 2023, as reported and certified by the SFC.

(4) EBITDA reconciliation shown in appendix; EBITDA Margin calculated as EBITDA / Revenues

(5) Amounts stated in U.S. dollars have been translated for the convenience of the reader at the average exchange rate of COP\$4,410.95 to US\$1.00, which was the average Representative Market Rate from January 1, 2023 until September 30, 2023, as reported by the SFC and COP\$4,069.33 to US\$1.00, which was the average Representative Market Rate from January 1, 2022 until September 30, 2022, as reported by the SFC.

(6) Net income attributable to owners of Ecopetrol

## **Energy that transforms – Strategic Milestones and Objectives**



Continued Growth with Energy Transition (ET)

On average, expect to invest between US\$5.2 BN and US\$6.0 BN annually by 2040

**US\$17.0 BN - US\$20.0 BN** in organic investments between 2022 and 2024

Operation expansion in the Permian Basin (Texas, USA)

US\$2.27 BN - US\$2.66 BN to be directed toward energy transition projects in 2024

Reduction of ~1 MM tons of CO2 equivalent emissions between 2024 and 2026

### Competitive Returns

Continuity of our strict capital discipline, the efficient use of resources, and the protection of cash

45% EBITDA Margin as of September 30th, 2023<sup>(1)</sup>

## **Generating Value through TESG**

Aim to take advantage of wind, solar, and geothermal energy technologies

> **US\$1.4 BN** allocated from 2022 to 2024 (without ISA) towards projects to generate value with sustainability and technology

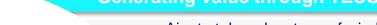
Achieve net-zero carbon emissions (scopes 1 and 2) and a 50% reduction in total emissions (scopes 1, 2 and 3), both by 2050

#### **Cutting-Edge Knowledge**

70% of personnel in reskilling by 2030 (in order to face new challenges)

~US\$913 MM to be allocated to technology, environmental, social and governance factors

Implementation of improved recovery technologies to maximize resources and protect the production curve



against natural field decline

Source: Form 3Q'23 6-K, 2022 20-F form, Prospectus Supplement, Company Filings

Note: TESG refers to technology, environmental, social and governance.

Note: Amounts stated in U.S. dollars have been translated for the convenience of the reader at the rate of COP\$4053.76 to US\$1.00, which is the Representative Market Rate at September 30, 2023, as reported and certified by the SFC

(1) EBITDA reconciliation shown in appendix; EBITDA Margin calculated as EBITDA / Revenues.

## Energy transition continued with 2024 investment plan



#### Production and reserves results



#### 2024 Investment Plan: Ecopetrol Group plans to invest between 23 and 27 trillion pesos



Source: Form 3Q'23 6-K. 2022 20-F form, Prospectus Supplement

Note: Business plan reflects estimated Brent prices of US\$ 63/Bl in 2022, and US\$ 60/Bl in 2023 and 2024. As of 2022, Brent price averaged US\$99/Bl. Note: Amounts stated in USD have been translated for the convenience of the reader at the rate of COP\$4.053.76 to US\$1.00 as of September 30, 2023

Note: mbpd defined as thousand barrels per day

## Low-emission businesses highlights and capex plans



#### **NATURAL GAS STRATEGY**



**#1 producer** in Colombia (55% share as of 2022)



**2,828 bcf** proven gas reserves as of December 31, 2022

#### **CAPEX IN NATURAL GAS (2024)**

Business Plan that aims at incorporating resources in high reward projects

- Between US\$ 680 MM and US\$ 799 MM in gas investments
- Goal: achieve gas self-sufficiency in Colombia
- Focus: Piedemonte Llanero and Caribbean offshore
  - Targeted to the production of around 135 thousand barrels of oil equivalent per day (representing ~772 million cubic feet of natural gas), of which ~90% is produced in Colombia

## CAPEX IN HYDROGEN AND CO2 INITIATIVES (2023 - 2025)

#### **US\$200 MM**



Green hydrogen projects in Cartagena and Barrancabermeja Refineries



CO2 capture projects through emerging tech and Natural Climate Solutions

## CAPEX IN LOW EMISSION BUSINESSES (by 2030)

#### **US\$8.3 BN**

Current businesses and geographies

#### **US\$2.2 BN**

**New geographies** 

#### CAPEX IN TESG (by 2040)

#### **US\$1.4 BN**

- Water Management
- o Fuel quality improvement
- Decarbonization

- Green and blue hydrogen pilots
- Energy efficiency

## •• New avenues for growth in the energy value chain



#### **Ecopetrol's strategic investment in ISA**





Acquisition of 51.4% of ISA

August 20th, 2021

Transaction size: ~US\$3.67 BN<sup>(1)</sup>

Transformational step in the development of the **strategy of energy transition**, **decarbonization and diversification** of the business

Positions Ecopetrol as a **key player** in the electricity business, with prospects for future growth

Transmission networks will play a key role in the energy transition in LatAm through the integration of renewables and by improving the systems' reliability

Sustainable growth: new avenues of organic and inorganic growth in LatAm

The creation of the Electric Power Transmission and Toll Roads Business segment generated:

- 7 power transmission projects, 1 battery project, and 76 expansions and reinforcements
- ✓ A COP\$1,375,715 MM increase in revenues from other services in 3Q'23

CONEXIONES QUE INSPIRAN



Operations in 6 countries in South and Central America



50 subsidiaries11 joint ventures1 associate



#### Acquisition Loan Refinancing<sup>(2)</sup>

As of March 31<sup>st</sup>, 2023, Ecopetrol had refinanced **100% (US\$3.67 BN)** of the Acquisition Loan used to acquire ISA, via:

**US\$2.0 BN** 

**US\$1.2 BN** 

US\$472 MM

USD Bond issuance +
October 2021

+ USD Loan September 2022 US\$2.0 BN Bond issuance January 2023<sup>(3)</sup>

Source: 2022 20-F form, Prospectus Supplement

- (1) US\$ converted using an FX rate of 3,876.08 COP/US\$ as of 8/20/2021
- (2) Figures based on Capitalization information from the Preliminary Prospectus Supplement
- (3) Only US\$472mm of the total 2033 bond proceeds were used to repay the outstanding loan balance

## Solid commitment and progress on the TESG front



Technology, Environmental, Social and Governance

#### **DECARBONIZATION**

On March 25, 2021, Ecopetrol announced its plan to achieve net-zero Greenhouse Gas (GHG) emissions by 2050 in line with its commitment to help mitigate climate change and further the energy transition and the TESG agenda<sup>(1)</sup>



- In 2021, Ecopetrol verified its GHG emissions inventory for 2017-2020 through a third-party, Ruby Canyon Engineering
- Ecopetrol reduced 416,672 tCO2e from new projects implemented in 2022, exceeding the established annual target by 59%



By 2030, Ecopetrol seeks to reduce its CO2e emissions by 25% compared to the 2019 baseline for scopes 1 and 2



Ecopetrol GHG reduction initiatives (tCO2e)I Fugitive emissions, Energy efficiency, Renewables and Flares



The 2024 – 2026 plan aims to leverage the reduction of approximately one million tons of CO2 equivalent emissions between 2024 and 2026, achieve energy optimization of 3.3 Peta Joules by 2026, and make progress in green hydrogen projects in refineries.

#### **WATER NEUTRALITY BY 2045**

Ecopetrol S.A. aims to improve water use efficiency to reduce water-related impacts, promote water security within the operation's areas of influence and ensure production sustainability



2022

- 131.5 MCUM of water were reused
- In 2022, the percentage of water reuse was 78%, which represented an 18% increase compared to 2021

2045



Zero treated produced and wastewater discharges

Expected reduction of 58% to 66% in the intake of fresh water for operations

During 3Q23, Ecopetrol introduced the Taskforce on Nature-related Financial Disclosures (TNFD) recommendations framework

Source: 2022 20-F form, Prospectus Supplement

(1) Pertaining to Scope 1 and 2 (\*) MCUM: million cubic meters

## Strong Corporate Governance underlying the energy transition



Ecopetrol relies on transparency, governance and control practices that promote good Corporate Governance in order to generate trust among stakeholders and quarantee sustainability of the business



#### SHAREHOLDERS



benchmark



in Investor Relations in Colombia 2022

General Shareholders Meeting: high coverage and access

>5% stake shareholders can bring proposals to BoD

Increasing alignment with new government in Energy Transition Goals and climate change risks and opportunities

#### **New Government**

#### Focus on accelerated energy transition + national energy security

- Fuel import substitution
- Stability of national trade balance
- Renewable energy







#### **Five Strategic Lines**

- Build and generate value through an efficient, clean and safe production
- Accelerate and prioritize decarbonization and energy efficiency
- Circular water management
- ✓ Support local development in areas of operations
- ✓ Generate trust in social context through various initiatives focused on inclusion and reactivating local economies



#### TOP MANAGEMENT

- CEO appointed by the Board of Directors
- Succession policy
- Top Management Committees
- **Engagement** model
- Clear **decision-making** and attributions scheme



#### STAKEHOLDERS



Transparency and disclosure of reports

Integrated Sustainable Management Report

Annual Corporate Governance 2022 Report

S&P Global Ecopetrol has participated in the DJSI evaluation process for three consecutive years(1)

BoD and management' vast experience

2040 vision

#### ~ USD 105 MM social investment

230K non-oil jobs by 2040

2 MM Colombians with improved education



#### **BOARD OF DIRECTORS**

- 6 Committees
- Succession policy and competence matrix
- Independent board members: 7 out of 9
- 8th & 9th BoD lines defined by O&G Producer Departments and Minority Shareholders
- BoD's composition to consider criteria of gender, diversity and inclusion
- Strategy and business plan approval: BoD considers corporate responsibility, environmental, social, governance, technology and innovation criteria

## 3 Investment in technology and human talent for a new reality

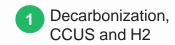


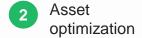
#### Science, technology, and innovation (CT+i) strategy

**US\$240 MM** To be allocated towards projects between 2022 - 2024

Essential to leverage business development and catalyze progress in technologies for the energy transition

#### **Prioritizing**







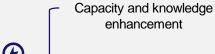
#### Strategies that leverage resilience and diversification

| Recovery and reserves | Zero diluent                    | Zero thefts                      | Processes -<br>total autonomy |
|-----------------------|---------------------------------|----------------------------------|-------------------------------|
| Carbon<br>Negativity  | Sustainable R<br>Petrochemistry | enewable Energ<br>Fuels Efficier |                               |
|                       | CO <sub>2</sub>                 | الم الم                          |                               |
| Competitiveness       | Decarbonization                 | Diversification                  | TESG                          |

#### Reinventing our human talent

+ 5,000

hours of training to GE leaders on TESG topics





Flexible and dynamic organizational structure

70%

Employees with Reskilling\* by 2030

\* Capacity and knowledge enhancement

100%

Automation of human talent processes by 2030

## Navigating a highly volatile environment



#### **Key Action Fronts**



#### **Challenges**

- High interest rate environment and inflationary pressures within energy sector
- Continued uncertainty surrounding the conflict between Russia and Ukraine, and in the Middle East
- Increased competition with Russian crudes traded at a discount



#### **Actions Taken**

- Increased production in domestic and international operations
- ✓ Proactive sourcing
  - Long-term contracting of drilling and workover fleet
- √ Strategic cash flow management
  - Optimization of crude and product inventory levels
- √ Competitiveness and efficiency

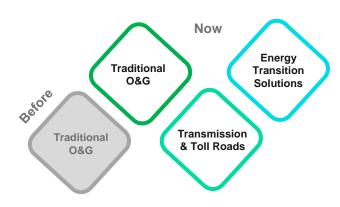
## 4 Disciplined financial management leads to competitive returns \*\*\* Period



#### **Capital Discipline**

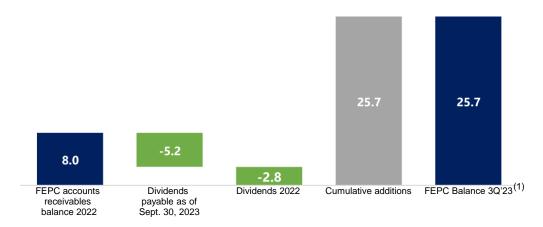
Portfolio transformation and changes in market conditions require us to adapt our capital discipline

More flexible, agile and dynamic guidelines, leveraging growth in a profitable and sustainable manner



#### Fuel Price Stabilization Fund (FEPC) balance (COP TN)

FEPC settlement has strengthened our financial and liquidity position as it provides us with more flexibility to pursue our investment plan for 2024 and going forward



#### **Dividend Distribution**

| March 30 <sup>th</sup> , 2023 Earnings Distribution Proposal        |                   |  |  |  |  |  |
|---|-------------------|--|--|--|--|--|
| Dividend Type   | Value Per Share   |  |  |  |  |  |
| Ordinary Dividend (According to dividend policy ~60% of net income) | COP 487           |  |  |  |  |  |
| Extraordinary Dividend  | COP 106           |  |  |  |  |  |
| Total Per Share   | COP 593           |  |  |  |  |  |
| Total Distribution based on number of outstanding shares            | COP 24,382,200 MM |  |  |  |  |  |

Dividends to minority shareholders were paid in three equal installments; two of which took place on April 27, 2023, and September 28, 2023. The final dividend payment was made on December 21, 2023

During the nine-month period ended September 30, 2023, a total amount of COP 1,829,695 MM in cash dividends have been paid to shareholders, and a total amount of COP 16,415,907 MM due to the Government as dividends have been offset against the FEPC accounts receivable due to Ecopetrol by the Colombian Government.



## **EBITDA Reconciliation**



| (COP BN)   | 2022    | 9M '22  | 9M '23  | 9M ∆%   |
|--|---------|---------|---------|---------|
| Net income attributable to the owners of Ecopetrol | 31,605  | 24,771  | 17,638  | -28.8%  |
| (+) Depreciation, amortization and depletion       | 12,129  | 8,757   | 10,063  | 14.9%   |
| (+/-) Impairment of long-term assets               | 288     | 6       | 11      | 83.3%   |
| (+/-) Financial result, net                        | 6,835   | 5,366   | 4,180   | -22.1%  |
| (+) Income tax                                     | 18,964  | 16,214  | 11,477  | -29.2%  |
| (+) Taxes and others (1)                           | 1,946   | 1,463   | 1,735   | 18.6%   |
| (+/-) Non controlling interest                     | 3,595   | 2,760   | 3,455   | 25.2%   |
| Consolidated EBITDA                                | 75,362  | 59,337  | 48,559  | -18.16% |
| (÷) Revenue  | 159,611 | 119,899 | 108,391 | -9.6%   |
| EBITDA Margin (%)                                  | 47.20%  | 49.49%  | 44.80%  | -9.48%  |





