BTG Pactual Latin American CEO Conference 2021





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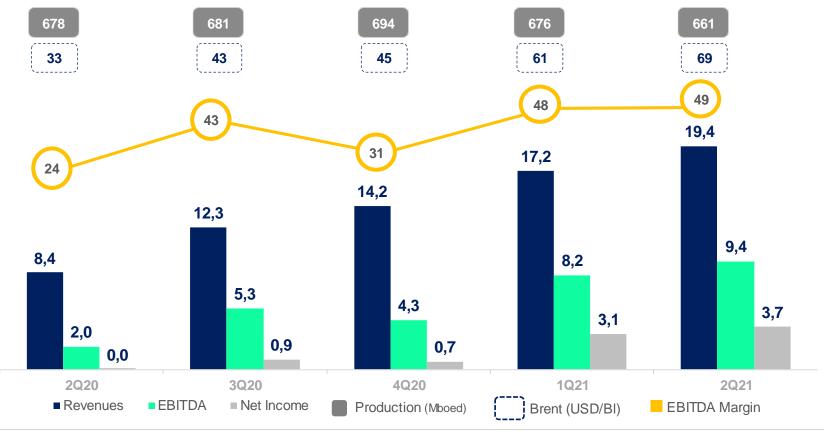
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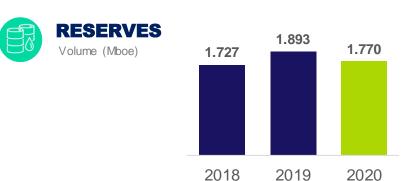
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Quarterly financial results at record highs





2020 v	s 2019
Ecopetrol's Reserves	-6.5%
Industry's Reserves*	-14%
Brent	-32%

RRR
115%
Last 3 years
average

AVERAGE RESERVES LIFE

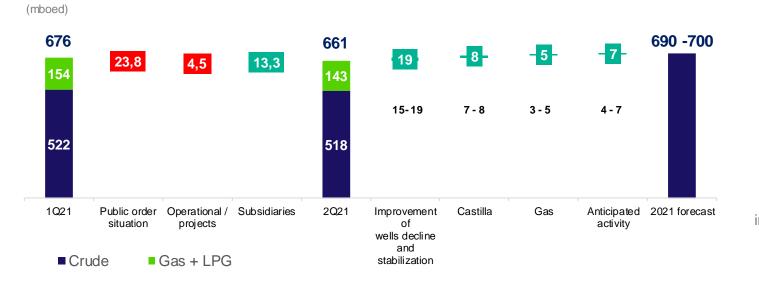
7.5 YEARS

2020 Last 3 years average



Production

Focus on operational reactivation and profitable production

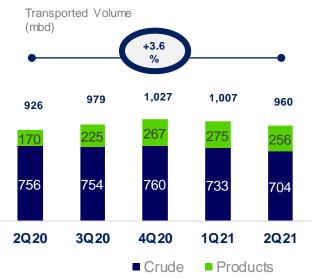


Operational **restrictions** in Castilla field **solved** (+9.7 mboed in June)

17 rigs in 2Q21 and FY21 390-420 development wells

8 exploratory wells drilled in 2H21, 2021 projection: 14 wells

Midstream



Continuous efficiency and 25.3% contribution to the Group's EBITDA

19 consecutive months with no reversal cycles in the Bicentenario pipeline

Downstream

Throughput (mbd)



9.3% contribution to the Group's EBITDA

Highest quarterly EBITDA in the last 7 years

*Gross Refining Margin



The new Ecopetrol Group: leading integrated energy and infrastructure company in the region



+120 years

of experience between the 2 companies

+17,000

committed employees

8 countries

geographical presence

Committed to energy future and sustainable development in Colombia and the Region

Exploration, Production and Refining

1,770 mmboe⁽¹⁾ 1P reserves **668** mboed production⁽²⁾

Telecom Infrastructure

+9,000 km of pipelines 5 storage terminals & ports

2 refineries **400** mbd capacity

1.300 MW self-generation capacity

430.000 GWh annual transmitted energy

1 petrochemical plant ~500KTon/year

+47,000 km transmission +1,000 km toll roads

+54.000 km optic fiber

Energy, Logistics, Midstream, Roads and

LTM Revenues⁽³⁾

LTM EBITDA(3)

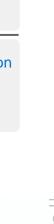
ecopetro

~US\$17.3bn

~US\$7.5bn

~US\$2.9bn

~US\$1.9bn







Company filings, ISA filings, FactSet. FX Average of period: 3,648 COP/US\$ (1H'21 LTM).

Defined as million barrels of oil equivalent.

As of 1H'21 LTM. Financial figures converted to US\$ using 1H'21 LTM AoP FX rate of 3,656 COP/US\$ and 1H'21 LTM EoP FX rate of 3,734 COP/US\$.

Strategy focused on maximizing value of hydrocarbons portfolio while progressing on Energy Transition ("ET")

Energy Transition: Four Main Pillars



Knowledge and innovation

Human talent & development



Source: Company filings, News sources.



Competitiveness: multiple avenues to sustain growth and accelerate ET strategy

Business plan highlights (prior to ISA acquisition)

		Current ⁽¹⁾	2021	2021 - 2023
	Organic Investment	US\$2.9bn	US\$3.5 - 4.0bn	US\$12.0 - 15.0bn
Financial	Operating Cash Flow	US\$4.1bn	US\$3.5-5.0bn	US\$14.0 - 16.0bn
Fillalicial	EBITDA Margin	43.1%	35%-	- 38%
	Gross Debt / EBITDA	~1.8x	<2	5x
	Production (mboed)	686(2)	~690 – 700	~ 700 – 750
Operational	Exploratory wells	8	~14	~40
Operational	Transported volume (mbd)	960	>1,	000
	Throughput (mbd)	360	~340 – 365	~340 – 420

82% Colombia

18% International

TESG investments

Decarbonization

~US\$600m

2021 - 2023

Includes construction of Rubiales solar projects

Innovation and **Technology**

US\$100 - 150m

2021 - 2023

Includes (i) integrated fields, (ii) gross refining margin, (iii) petrotechnical database

Social and **Environmental**

~US\$490m⁽³⁾

by 2024

Includes Tax Project Initiative, Apoyo Pais (COVID-19 support) and air quality initiatives

Permian:

4 rigs in operation in 1H'21



75 wells in production



21.2 mboed net to **ECP** pre-royalties 2Q'21



Business plan reflects estimated Brent prices of US\$45, US\$50 and US\$54 for 2021, 2022 and 2023, respectively. As of 2Q'21, Brent price averaged US\$69 /bbl.

Financial data as of 2Q'21 LTM and operating data as of 2Q'21.

Exit rate as of June 30th, 2021.

COP1.7tn, as disclosed by Ecopetrol, converted at a 3,439 COP/US\$ rate (EoP 2020).

Diversification: new avenues for growth in the energy value chain

Self-generation Biodiversity & Natural Energy Clean Hydrogen Gas portfolio Renewables **Transmission** Climate Solutions (NCS) First 50kW US\$1,300m **Acquisition of** 400 MW by 2023(1) Million trees by 2022 electrolysis pilot 51.4% of Capex by 2023 in 2022 Solar (includes Piedemonte In cooperation with initiativesin de ve lopment Castilla, San Ecoreserves Colombian Petroleum Caribe Offshore by 2030 **Fernando and** Institute Closed on August 20th, 2021 Rubiales) Guaiira Assets for a total consideration of and reficar Wind Unconventionals US\$3.67bn NCS's contribution Geothermal to decarbonization goals

1st Horizon

Early 2020s

Increase resilience of core portfolio and diversity to existing business resilient to energy transition

- ISA / Transmission
- Gas Strategy
- Renewable self-supply
- Decarbonization agenda

2nd Horizon

Late 2020s

Capture business opportunities in emerging value pools

- Renewable
- Clean Hydrogen
- Carbon capture
- Nature-based solutions

3rd Horizon

Post 2030

Business in emerging technologies

- Energy services
- Advanced materials



Diversification: sustainable growth via transformational acquisition of Interconexion Electrica S.A.

Highlights of the transaction

Transaction size of ~US\$3.67bn⁽¹⁾ Closed on August 20th, 2021

Acquisition multiple of 7.9x EV/EBITDA 1Q'21 LTM

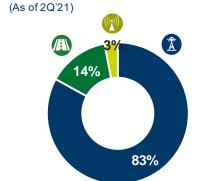
100% debt financed

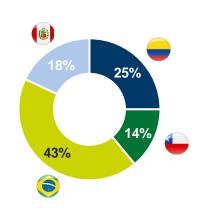
via a 2-year credit facility at 3-month LIBOR + 80 bps

Resilient business model

Consistent +10% revenue CAGR:18-'20 in LCY

EBITDA breakdown⁽²⁾





Acquisition rationale



Transmission networks will play a key role in the energy transition in LatAm through the integration of renewables and by improving the systems' reliability



Resilient business model with predictable and regulated cash flow generation (~18% YoY revenue growth in LCY; ~53% dividend payout ratio in the last 5 years)



Consistent EBITDA and net margins of over 65% and 20%, respectively



New avenues of organic and inorganic growth in LatAm

Highly diversified regional platform

Transmission



47.358km in operation 6.529km

under construction

Road concessions

1.053km in operation 136km

under construction



Market share (transmission)(3)



70%









Company's filings, ISA filings, FactSet.

US\$ converted using an FX rate of 3,876 COP/US\$ as of 8/20/2021 (acquisition's closing date).

Figures as of 2Q'21 as per ISA public filings.

Market shares based on revenues as of 1Q'21.

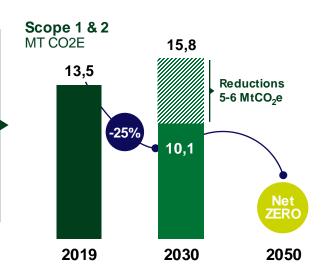
3

Decarbonization: ambitious strategy announced in 2021

Ecopetrol aims for Net Zero Carbon Emission by 2050

20 30

REDUCTION 25% vs. 2019 scope 1 & 2



MAIN INITIATIVES TO 2030

Reduction of fugitive emissions, venting, and flaring

Energy efficiency

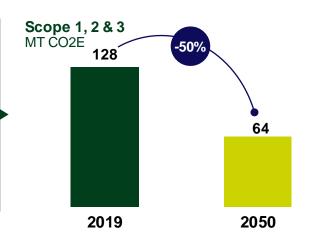
Renewable energies (solar, wind, geothermal

and biomass)

20 50 NET - ZERO EMISSIONS scope 1 & 2

REDUCTION

50% vs. 2019 scope 1, 2 & 3







ESG: tangible initiatives towards a sustainable future

Technology



US\$60m

in certified digital agenda benefits since 2019



+90 digital products implemented



11 innovation challenges launched



US\$80m

Technology and Innovation investment for 2021

Environmental



8,472 ktCO2e

cumulative reduction of greenhouse emissions in 2010-2020



72% water reuse

+36% vs 2Q'20



2.8m trees planted in 1H'21 (68% of 2021 goal)



4.824 GWh⁽¹⁾

self-generated energy in 2020 (66% of energy consumption is self-generated)

Social



+5,000 household natural gas connections(2)



+21,000 household running water connections(2)



84% of total work force sourced locally



US\$490m⁽³⁾

Social & Environmental investment by 2024

Governance



8 of the 9 members of the Board of Directors are Independent⁽⁴⁾



7 Board of Directors committees, including a special committee that evaluated the acquisition of a 51.4% stake in ISA



55% of employees' variable compensation for 2021 is tied to TESG targets



Company filings. As per Ecopetrol's 2020 20F report, which mentions 402GWh of monthly production.

.7tn, as disclosed by Ecopetrol, converted at a 3,439 COP/US\$ rate (EoP 2020).

10



TESG: leading LatAm player in adopting global TESG standards and best practices







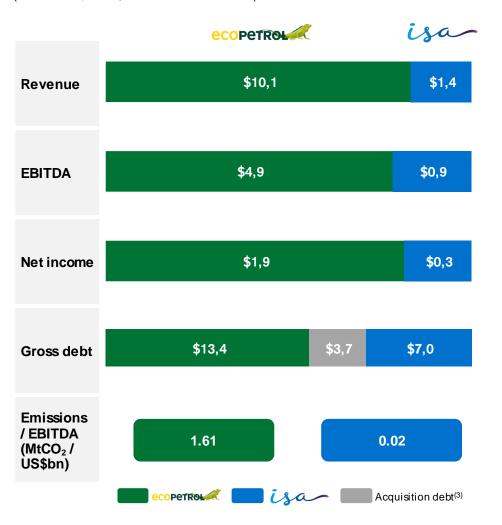


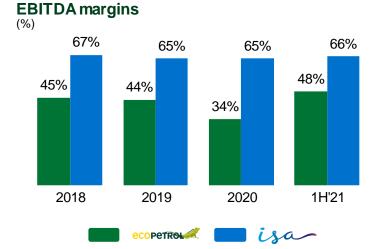




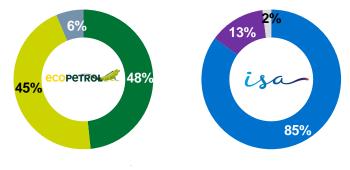
Ecopetrol is now a regional energy champion with a larger scale, more stable and diversified platform











■ E&P ■ Midstream ■ Refining ■ Transmission ■ Roads ■ Telecom



Source: Company filings, ISA filings, FactSet.

(1) Ecopetrol's and ISA's information above is derived from their publicly available financial information prepared in accordance with Colombian IFRS. See "Disclaimer".

Financial figures converted to US\$ using 1H'21 AoP FX rate of 3.623 COP/US\$ and 1H'21 EoP FX rate of 3.734 COP/US\$.

(3) Includes US\$3.67bn credit facility for ISA acquisition.

As of LTM 1Q'21, as presented in Ecopetrol's publicly available presentation following the acquisition of ISA.

In summary...

- Positioned to benefit from growth in countries with attractive economic and demographic indicators
 - Undisputed leadership in Colombia
 - Continue expansion in Latin America's main markets
 - Positioned to capture an increase in demand for oil, gas and petrochemicals
 - Positive outlook for fuel sales and strong growth fundamentals in LatAm (2021E-2023E GDP growth of ~3.7%)⁽¹⁾
 - Improvement of oil price basket and gas demand; gas will represent 25% of the global energy matrix by 2040, with 1.2% YoY growth during 2030-2040⁽²⁾
 - 3 Focused on future growth in the electrification space
 - ISA acquisition provides scale, stability and diversification
 - Continue consolidation in transmission and roads, and accelerate renewables expansion
 - 4 Financial and operating synergies
 - Stronger capital structure and less volatile cost of capital associated with more stable and regulated cash flows
 - Significant operational synergies in oil & gas, and potential synergies in energy value chain
- 5 Regional TESG leader
 - ✓ Undisputed leader in the region in decarbonization objectives, endorsed by SASB and TCFD
 - Renewable energy pipeline of 400MW for self-generation



PETRO



Integrated corporate model with strong focus on scale and competitiveness

Upstream

Midstream

Downstream

Energy and Infrastructure



#1 in Colombia



#1 in Colombia



#1 refiner in Colombia



#1 energy transmission company in LatAm



668 mboed production in 1H'21



984 mbd of transported volume in 1H'21



360 mbd of throughput in 1H'21



~430,000 **GWh** annually transmitted energy



1.770 mmboe 1P proven reserves as of 2020



9,127 km of pipelines in 2020



+50 mbd of capacity by 2022 due to 66% IPCC(2) execution



47,358 km of transmission network



115% RRR(1) last three-year average



US\$2.92 cost per transported barrel in 1H'21



Highest Quarterly EBITDA(3) in the last 7 years

esenttia



~18% ISA's 2015-2020 **EBITDA CAGR**



hocol Petrol BRASİL













Company filings, ISA filings.

Reserve replacement ratio average 2018-2020, as per 20-F.

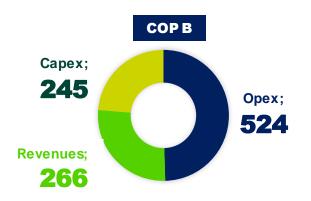
(1) Interconnection of the crude plants at the Cartagena refinery.

Downstream segment achieved a US\$256 million EBITDA for 2Q'21, of which Essentia contributed ~US\$57 million.

Cost discipline and efficiency

EFFICIENCIES

COP 1.0 T in 1H21



- Lifting cost optimization and improvement
- Deployment of the new operating model at Cenit
- Continuous improvement in drilling and well completions
- Optimization in facility construction projects, major maintenance and workovers.



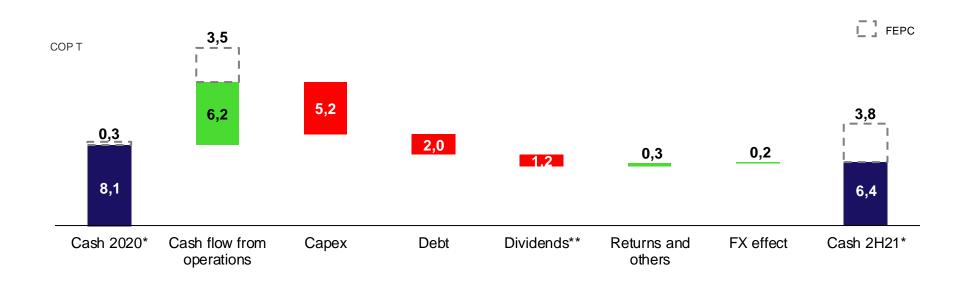


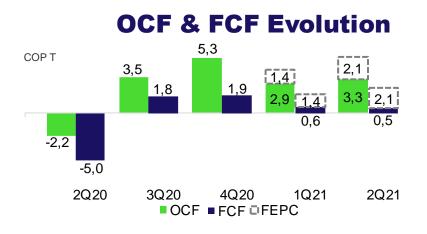


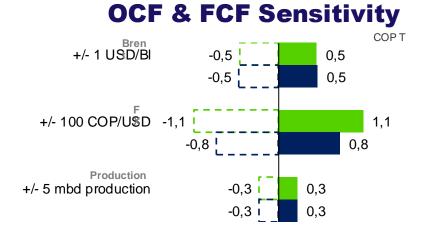




Strong growth of the underlying cash flow









Progress in unconventional reservoirs

PPII





PPII: Comprehensive Research Pilot Projects . ElA: Environmental Impact Assessment. CEPI: Special Research Project Contracts. Estimated timeline.

Permian (EEUU)











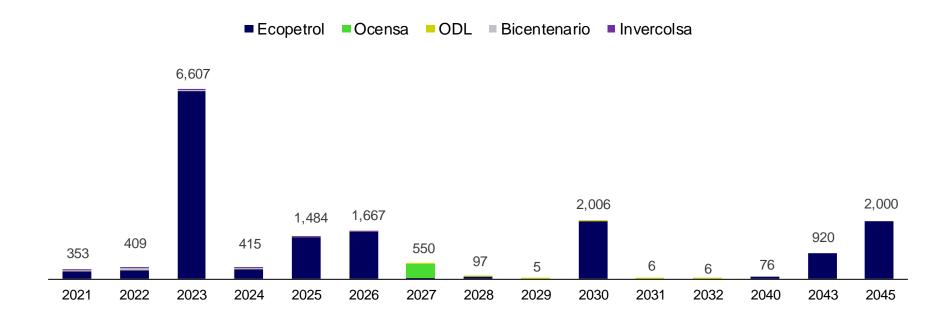


FOCUS ON EFFICIENCIES



Debt Profile - Ecopetrol Group

Nominal Figures in USD Million



Consolidated Debt by Company as of June 2021

Company	Dollars	Pesos*	Total*
Ecopetrol	11,615	283	11,898
Ocensa	500	-	500
Bicentenario	-	186	186
ODL	-	52	52
Invercolsa	-	93	93
Ecopetrol Group	12,115	614	12,729
%	95.18%	4.82%	100%
Ecopetrol Group + Credit for ISA	15,788	614	16,402

ISA Acquisition Credit Facility



\$US 3,672 million 2 year tenor Libor 3M + 80bp

Committed Line Facility (2021)

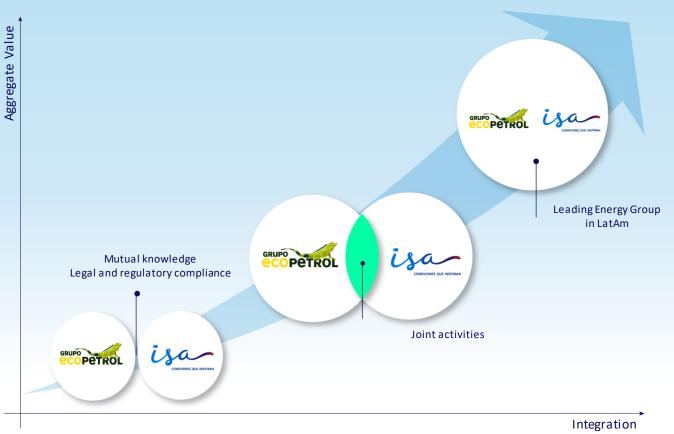
\$US 1,200 million 2 years availability period 3 year tenor Libor 6M + 125bp





GRADUAL TRANSITION

Moving towards becoming the leading Energy and Infrastructure Group in the region



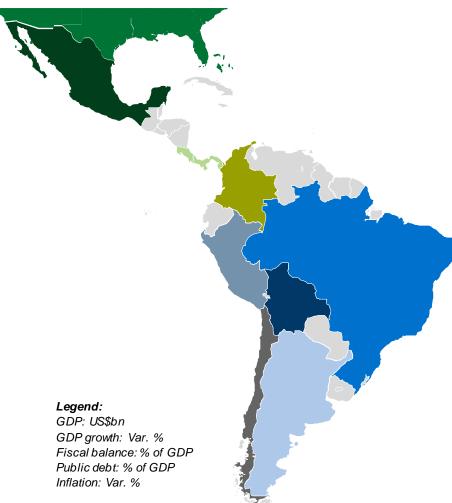


The new Ecopetrol Group is present in the most relevant and fastest growing markets in LatAm

	Avg. of		
US	20-'22	23-'25	
GDP	19,405	21,084	
GDP growth	2.1%	2.0%	
Fiscal balance	(12.5%)	(4.8%)	
Public debt	103%	105%	
Inflation	2.0%	2.0%	
Mexico	20-'22	23-'25	
GDP	1,225	1,477	
GDP growth	-	2.3%	
Fiscal balance	(2.9%)	(3.0%)	
Public debt	52.4%	50.8%	
Inflation	4.1%	3.5%	
Colombia	20-'22	23-'25	
GDP	298	369	
GDP growth	1.0%	3.3%	
Fiscal balance	(7.3%)	(3.8%)	
Public debt	64.6%	67.7%	
Inflation	2.9%	3.3%	
6			
Peru	20-'22	23-'25	
GDP	216	262	
GDP growth	0.4%	3.6%	
Fiscal balance	(6.2%)	(3.3%)	
Public debt	36.3%	38.5%	

2.6%

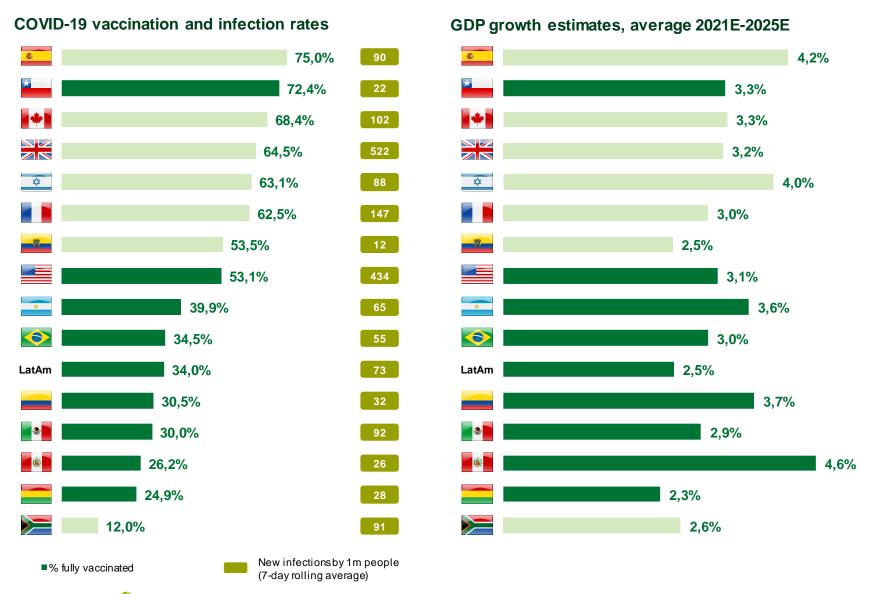
2.5%



	Avo	ı. of
Brazil	20-'22	23-'25
GDP	1,604	2,062
GDP growth	1.0%	2.2%
Fiscal balance	(9.0%)	(5.5%)
Public debt	86.0%	86.0%
Inflation	4.8%	3.8%
Bolivia	20-'22	23-'25
GDP	40	47
GDP growth	(0.1%)	2.9%
Fiscal balance	(9.6%)	(5.4%)
Public debt	80.5%	83.3%
Inflation	1.7%	2.9%
*		
Chile	20-'22	23-'25
GDP	287	367
	287 1.5%	367 2.9%
GDP		
GDP GDP growth	1.5%	2.9%
GDP GDP growth Fiscal balance	1.5%	2.9%
GDP GDP growth Fiscal balance Public debt	1.5% (5.7%) 35.4%	2.9 % (3.1 %) 41.0 %
GDP GDP growth Fiscal balance Public debt	1.5% (5.7%) 35.4%	2.9 % (3.1 %) 41.0 %
GDP GDP growth Fiscal balance Public debt Inflation	1.5% (5.7%) 35.4% 3.3%	2.9% (3.1%) 41.0% 3.0%
GDP growth Fiscal balance Public debt Inflation Argentina	1.5% (5.7%) 35.4% 3.3%	2.9% (3.1%) 41.0% 3.0%
GDP GDP growth Fiscal balance Public debt Inflation Argentina GDP	1.5% (5.7%) 35.4% 3.3% 20-'22 422	2.9% (3.1%) 41.0% 3.0% 23-'25 498
GDP GDP growth Fiscal balance Public debt Inflation Argentina GDP GDP growth	1.5% (5.7%) 35.4% 3.3% 20-'22 422 (0.5%)	2.9% (3.1%) 41.0% 3.0% 23-'25 498 2.4%

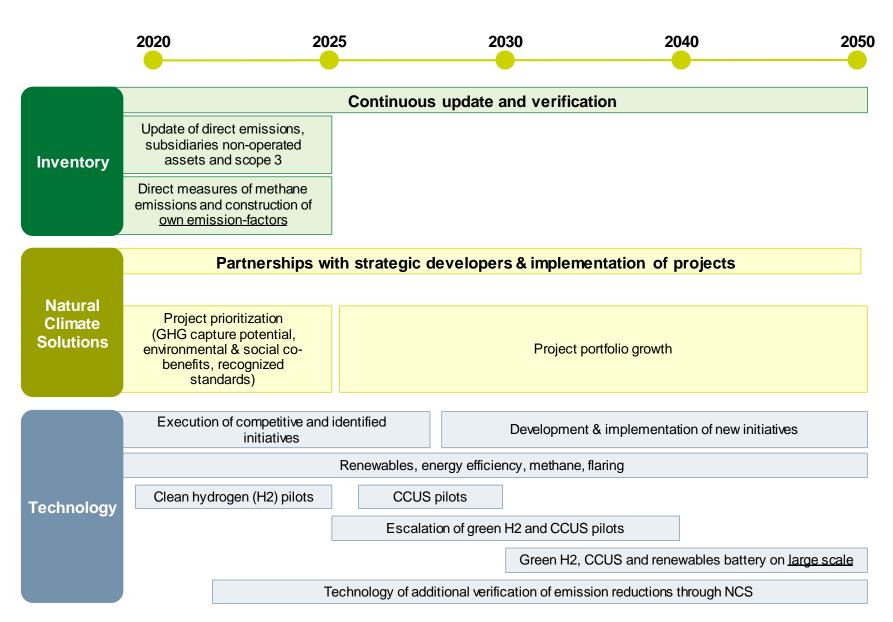
Inflation

The new Ecopetrol Group is present in the most relevant and fastest growing markets in LatAm (cont'd)



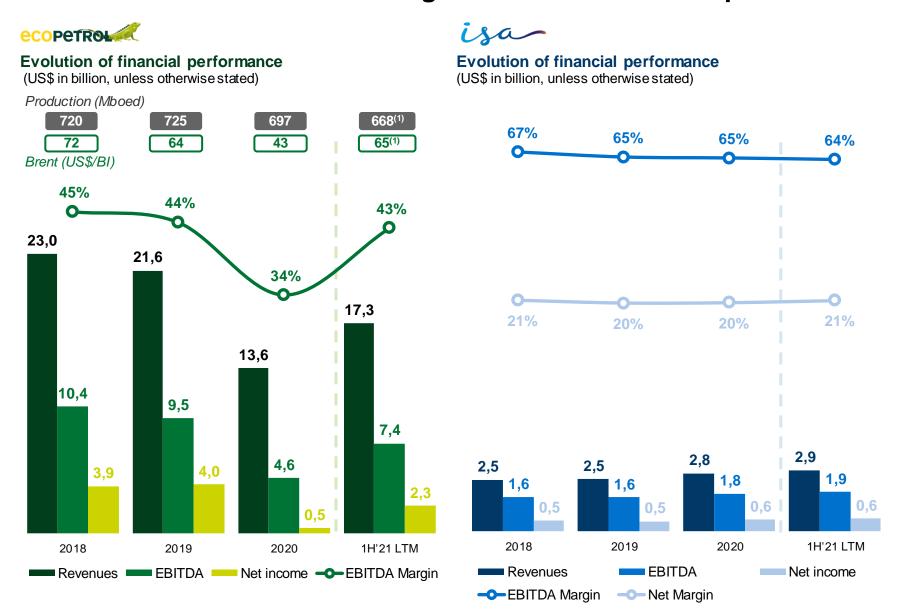


Net Zero emissions roadmap





Combined track record of strong and resilient financial performance



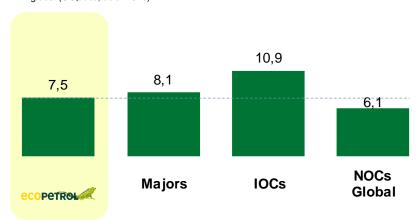


ce: Company filings, ISA filings.
Graphs do not represent the same scale. Financial figures expressed in US\$ billions and converted using the following COP/US\$ AoP FX rates: \$2,950 (2018), \$3,277 (2019), \$3,682 (2020), \$3,656 (1H'21 LTM).

Strong asset base with a world-class operating and financial performance

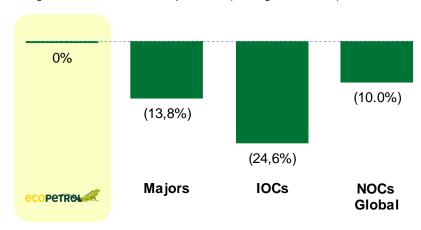
Ecopetrol maintains a competitive cost structure...

Lifting cost (US\$/boe, as of 2020)(1)



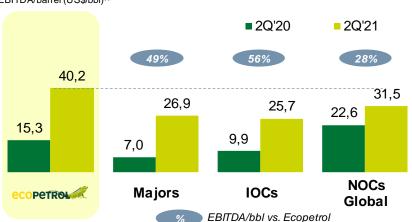
...coupled with strong reserves replacement...

Changes in reserve life index over the past decade (% change 2011 vs. 2020)(2)



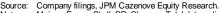
...a flexible business model with industry leading margins...

EBITDA/barrel (US\$/bbl)(3)



...and resilient profitability metrics





Majors: Exxon, Shell, BP, Chevron, Total. International Oil Companies ("IOCs"): Hess, Repsol, ConocoPhillips, Marathon, Occidental Petroleum. Global National Oil Companies ("NOCs Global"): Equinor, PTTEP, ENI, Petrobras, Pemex, YPF.

- Grouped into Majors, IOCs, NOCs Global and NOCs LatAm using weighted average by production.
- (1) (2) (3) (4) As per JPM Cazenove Equity Research.
- Grouped into Majors, IOCs, NOCs Global and NOCs LatAm using arithmetic average.

Return on average capital employed based on 2Q'21 LTM figures.

